

COMPUTERWORLD

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The H-316 comes in two versions — a table top version, shown above right, and a pedestal version.

Honeywell Offers a Mini, Expanding User's Choice

FRAMINGHAM, Mass. The choice of mini computers available to users expanded last week when Honeywell's Computer Control Division announced its first mini, a 4K, 16-bit machine, selling for \$9700. The first deliveries are scheduled for June.

The new H-316 is a logical member of Honeywell's 16-bit

For More About Minis See Second Section

family, following the larger DDP 116, 416, and 516. Honeywell expects its major applications to be in remote terminal

and display control, communications concentration, scientific data acquisition, and process control. It is expected to sell to the end-user, OEM, and systems building market.

The miniaturized basic memory size is 4096 16-bit words expandable to 16,384 words. It is fully program and data compatible with the 16K user memory component of registers (A, B, C, P, M, X, Y, Z), the same 72-instruction repertoire, and compatible input/output interface characteristics. The H-316's proven software is available for the 316.

(Continued on Page 4)

1st Installations Made Of Dial-Up Interfaces

MINNEAPOLIS, Minn. One of the first installations of the new \$2-a-month telephone data access interfaces has been made here by Northwestern Bell. It is being used by Computer Terminal Corporation to test various modems and terminals.

The new arrangement, which allows "foreign" attachments formerly limited to leased lines to be connected directly to the ordinary dialup network, is a major result of the Carterfone case decided last year. Prior to the Carterfone decision, the telephone companies would not allow the Bell equipment to be connected to the dialup network. This restriction was ruled unlawful by the Federal Communications Commission.

Northwestern Bell is believed to be one of the first telephone companies to implement the new data access arrangement. Other telephone companies are in the process of having the necessary tariffs approved in their states. State approval is required as well as the FCC approval already granted.

Two-Button Box

The new system involves placing a box with two buttons on it alongside an ordinary telephone line. The dialing must be done

through a Bell System telephone. (Whether this is necessary is still being disputed.) The box contains zener diodes, etc. to prevent any improper input to the network.

One-Minute Job

Use of the system involves connecting two wires to the two

buttons, which takes less than one minute. Computer terminals found that it could get modems from outside suppliers to connect between the data access device and its own terminals. The user wishes to test, in a couple of days.

Computer Terminal is current-

(Continued on Page 4)



Computer Terminals President Roy Morwin and Systems Vice President Don Bertau watch the installation of the \$2 a month interface.

ACM Asking DPMA for Financial Aid?

NEW YORK. The Association for Computing Machinery has asked the Data Processing Management Association to see if the DPMA might help the ACM out of its present financial crisis, it was reported last week.

No official confirmation of the

reported action could be obtained.

The action followed the recent decision by ACM President Bernard C. Galter of the committee on ACM and DPMA relations after no tangible result had been obtained in a number of years of on again, off again negotiations between the two bodies.

DPMA Financially Healthy

The DPMA is believed to have a net worth of nearly a million dollars at the international level, whereas the ACM, at the end of 1968, appeared to have a net debt in excess of \$20,000. The DPMA is considerably more independent in their operations than their equivalents in ACM and have substantial assets. The Chicago chapter, for instance, has an annual budget in excess of \$60,000.

Relations between the two bodies have been strained by the fact that their members are very different in their interests. The members of the DPMA are primarily concerned with the interests of the other ACM members have traditionally considered DPMA

members to be fab shop operators, while DPMA members have regarded ACM members as impractical academics.

Only 5% Overlap

A recent survey by the American Processing Information Processing Society indicated that only 5% of ACM's members are also members of DPMA.

An article on ACM and its financial problems appears on page 23.

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Registration System Called Inadequate

By a CW Staff Writer

WASHINGTON, D.C. Neither copyrights nor trade secrets provide sufficient protection for software which would protect software inventions, the Association of Independent Software Companies declared last week.

"We do not feel that the best way to protect software is in a letter to U.S. Patent Commissioner Edward Bremer that 'programming is just a new means for constructing a function that performs automatically.'

long as the claimed invention is new, useful, and non-obvious, it should be patentable.

particularly when directed to an industrial technology." Richard Jones, association president, said.

"We do not feel that it is fair or reasonable for the patent system to discriminate against the computer program environment, particularly when the computer program is more economical," Jones wrote.

The letter suggested that the Patent Office could better spend the taxpayers' money in preparing to process software patent applications than in "exploring what we consider inadequate means for protection and expending your resources in

litigation to exclude this important area of technology from protection."

The motion of litigation was apparently a reference to the Prater and Wei case in which the Patent Office is opposing the court-directed licensing of software patents. The Patent Office is on record in opposition to software patents.

Under the registration system, as proposed by IBM, action programs would be protected and the concepts behind them would not be.

Opponents of copyright contend a copyright would not prevent unauthorized use of proprietary software.

Moorhead Urges Computer Coordination For Congress

NEW YORK — William S. Moorhead, a group of data processing experts last week that Congress has some way to go before it leaves the "quill and smutbox" era and joins the computer age.

But, the Pennsylvania Democrat added, Congress must now consider "coordination" of present computer activities as well as development of new ones.

Moorhead gave a luncheon address at the American Management Association's 15th Annual Electronic Data Processing Conference.

Moorhead said that as recently as 1966, there was no computer activity in Congress except for "one small unit in the Library of Congress," which was used for payroll purposes.

Although a few more data processing systems are at work on the hill now, the congressional situation, when contrasted with the increased employment of data systems by the executive branch, has "jeopardized the balance which Congress must maintain between it and the executive," he said.

The growing role of the congressman today, Moorhead said, is complicated by the fact that at present the problem facing Congress is "not that of too little information, but too much."

Finding the Significant

Moorhead said: "We must be able to distinguish between the significant fact and the inconsequential detail, and we in Congress must have equal access to data which will allow us to function rapidly and effectively."

This imbalance between the executive and Congress would be corrected by increased installation of computerized systems by the legislative branch.

"For several years I have been attempting to assist in members of Congress to develop new tools and techniques which can allow Congress to serve the people of this country in a more responsive way."

Despite his efforts, and those of a handful of other congressmen, Moorhead said, "we are the Capitol which still handle papers "in about the same way they were when George Washington was President," he said.

He noted a strong inclination among most organizations plan-

ning computer systems to "jump on quickly without carefully considering long-term needs."

Planning Needed

"As Congress moves into the computer age," Moorhead said, "it is my feeling that the biggest mistake we can make is to acquire one machine for mailing services and then find that we need another for accounting, another for file maintenance, another for publication of the calendar, another for the digest, etc."

Capital Hill computers must be compatible; they must be able "to talk to one another," he said.

Moorhead, a member of the Joint Economic, Banking, and Currency, and the Government Operations Committees, hopes the needed coordination will come from his latest computer bill (H.R. 7012).

The bill features the creation of an independent, "dedicated" computer center, manned by a professional staff. The purpose of the center, according to the bill, is to assist the two Houses of Congress, their officers, committees, joint committees, members, and supporting services in the performance of their respective functions by making available to them automatic data processing services.

Is your company going into the computer business against your will?

If you want to solve your information processing problem, you could spend \$430,000. Or more. Hire all sorts of DP Managers, Systems Analysts, Programmers, Keypunch Operators. Buy computers. Or rent them. Go back to school and learn all about computers. Flash big words around like "capabilities, batch processing, multi-sequential, optional source diagnostics, implementation of compiler processes." Worry about whether you're getting top price/performance ratio. Or call SSI.

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Hardware System Proposed To Prevent Software Thefts

PRINCETON, N.J. — A hardware system for protecting proprietary software has been proposed to the U.S. patent commissioner by Applied Data Research, Inc.

Under the proposal, each computer's serial number would be stored in a read-only register which could be checked by the software. Unauthorized use of a proprietary program would result in an abnormal end of job.

The idea is a sharp departure from the existing system in which the Patent Office has expressed interest. Such a proposal, which would protect actual programs but not the concepts used to write them, has been made by IBM (CW, 2/6).

ADR's "electronic lock and key" proposal would require no government intervention, a fact that seems certain to win it at least some industry support.

Details of Proposal

ADR outlined its proposal as follows:

1. Every computer system would have about four to eight characters of random storage to uniquely identify the computer. This would be equivalent to the computer serial number in use today (but stamped on the CPU).

2. A proprietary software program would be able to access the read-only storage (a register) during its execution.

3. The software program, when generated (or copied) for sale or lease to a user, would create a unique code and constants within the program, which would represent a particular serial number, and which would then act as

an "electronic key" when the program was executed. If the serial number was as expected, the program would perform correctly; if not, it would terminate (or not perform correctly).

Another extension would be to have the software program check a date in the operating system. If a software system was leased for a fixed period of time, the date could be checked against an expiration date.

How could the contents of the

register be protected from a would-be pirate? Software dumps are easy to get. ADR Vice-President Martin A. Goetz suggested that the identifier appear in a manner of placing security through the software.

As to cost, the register and instruction should be simple to build into new processors. Addition to existing machines might be a little more difficult but still entirely feasible and well within user cost objectives.

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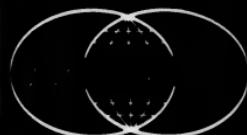
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Editorials

A Worthwhile \$2.00

It is an unusual item in the computer area which costs only \$2 a month—and has the capability of changing systems. Yet this is the position of the new telephone "data access arrangement" interface which has now been delivered. The device can provide an important flexibility which we previously have not had.

Just what their importance is has not yet clearly emerged, but it seems likely that with present day equipment they can change many apparently impractical communication systems into viable ones.

And that by itself is welcome.

Implications or Interests

The Vietnam resolution passed at a recent New York meeting of the ACM Special Interest Committee on the Social Implications of Computing (SIC/SIC) indicates that the members have overlooked the second half of the committee's name.

It is, of course, possible that there is a legitimate "social implication" in the use of computers in the Vietnam war. We can imagine, for instance, that if it were found that a standard programming system was resulting in untrained men being sent to the front, it would be an appropriate function of such a committee to confirm or deny the role of poor standardization of computer languages in such a tragedy.

However, no such event has so far been identified, and, frankly, we do not expect that there will be.

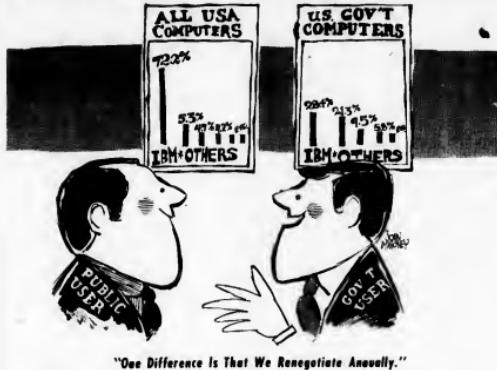
The fact that a number of ACM members happens to have a "special interest" in a particular question such as Vietnam is admirable. But it should not blind them from seeing that an interest of some computer professionals is not the same thing as an implication of computers. If SIC/SIC is to perform its very important duties, it must be realized that it should restrict itself to the implications—and let the special interests of members go elsewhere.

The ACM-Afips Affair

Our call for a full explanation of why the ACM Council ratified the new Afips constitution at a time when the ACM had suddenly gone broke brought a response from an unexpected source—the treasurer of Afips. As we had called for an explanation from the ACM, not from Afips, his position was not too clear, but he argued that our facts were wrong, and called upon us to withdraw.

Regrettably, we are unable to do so. We still believe that a full explanation should be offered "as to why the ACM did not earlier foresee the financial problems it was heading into," as we said at the time.

Moreover, we feel this even more strongly as a result of the response from the Afips treasurer. This response brought home to us the number of times in which potential conflict of interest occurs in this case. The man who signed it is not only the Afips treasurer—he is also the ACM treasurer.

*An Open Letter to CDC
Chairman William Norris**One Standard...Or Two, Mr. Norris?*

Dear Mr. Norris:

We have been following with considerable interest the development of computer marketing strategies in the use of your suit against IBM. Our interest, of course, has been from the point of view of the user.

We are particularly concerned about the comparative financial situation of Control Data Corp., IBM, or any of the other suppliers for that matter, except as it impinges on the services that a user may be able to obtain. After all, when a prospect is selecting his computer system, what matters to him is how much it costs to work, how many dollars there are in the supplier's treasury. His choice is as real if the company has 2% of the market as it if it has 92%.

During this study, which is still proceeding, we have come up with a basic question which we are unable to answer. It is one which affects all users because it involves the question of how they have to evaluate proposals. Although there has not been any decision, or even a hearing, on your antitrust suit against IBM— even now this question could affect people selecting their computers.

The question is, does Control Data advocate a single standard to be used while computer systems are being selected, or does it advocate two standards? Does it ask that IBM be placed in a marketing situation that is more stringent than the situation that Control Data is willing to be in,

or does Control Data merely wish to have a position equivalent to that of IBM?

We think that this is important. If there are to be two standards—or even if it is your wish that there be two standards—then the user needs that a computer user employs to evaluate the proposals of different manufacturers must vary. He must evaluate the IBM proposal one way, and he must evaluate the Control Data proposal differently. He will have to investigate and find the philosophy behind the market standards and each computer supplier before he can look into their proposals. This question is not being asked as a purely rhetorical one. Recently we have become aware of a situation in which Control Data is apparently using some of the marketing tactics that it complains IBM is using. The position on the warranty of the IBM packages, for instance, appears to be to make a situation. It seems both that an unnecessary standard is being used and that tie-in sales are being procured.

However, this is just one isolated incident which may be the exception that proves the rule, and therefore, the question must remain open.

So, Mr. Norris, we would like you to tell us, so that the user may know where he stands, is it one standard that you look for, or two in the marketing of computer systems?

Very truly yours,
Alan Taylor

*Letters to the Editor**Poor Segmentation Distinguished
From Virtual Memory's Virtues*

Mr. Russell's recent letter (Computerworld, Feb. 5) about virtual memory contains at least one valid complaint—arbitrary segmentation of programs can cause overhead to be unbearably high. Unfortunately, the distaste seems to be directed toward the virtual memory concept itself rather than against logical and arbitrary segmentation.

For the past few years, I have been involved in efforts to develop and evaluate segmentation algorithms of the Burroughs B5500, both for the batch and time-sharing systems.

The emphasis in the design and implementation of these algorithms has been to increase their effectiveness whether used by novice or expert. It is obvious that a sufficiently sophisticated user can

design a program to spoil the most beautiful allocation algorithm; the problem is to avoid letting the user do the things he shouldn't.

Virtual memory systems today are at the same stage of their development that compilers were at not too many years back—everyone knows they are there, but since an expert can destroy them, they are worthless.

At the present status of the computing industry, virtual memory systems are remarkably old-fashioned. One final comment: Mr. Russell claims that "some programs . . . could run for several days or weeks while using only a few minutes of CPU time." Not if you are lessening CPU time from the manufacturer; they couldn't. Never underestimate the power of greed to a computer manufacturer.

William W. Farley IV
Technical Staff

Remote Computing Corp.
Los Angeles, Calif.

Research Report

Most 'Score' Users Are Enthusiastic

By Joseph Heaton
and Paul L. Biggs
of Computerworld

Score, a software package intended for file retrieval, Cobol program generation, and general file utility applications, runs on RCA, Honeywell, IBM, Univac, and Burroughs equipment, according to Computerworld Programming Methods, Inc.

Included with the company's brochure describing Score is a list of several companies at which Score has been installed. This fact, in itself unusual, caused the editors of Computerworld to decide to carry out a partial check by contacting some of them.

Developer's Claims

The developer states that Score can:

- Reduce the number and skill-level of personnel required to implement a job.
- Reduce keypunching and keypunching errors.
- Reduce machine time for testing.
- Reduce or eliminate programming.
- Provide an effective means of understanding retrieval and report generating functions.
- Minimize the cost of special-purpose runs.
- Function as a training aid for technical and nontechnical personnel.

The basic functions of Score include: Cobol source program generation, system-conversion aid, file retrieval, report generation, file generation, and generalized utility functions such as tape to disk, card to tape, etc.

We chose to contact one Burroughs user, one Honeywell user,

three IBM 360 users, one Univac user, and one RCA user. With one exception, the reports we received regarding the usefulness of Score within these installations were favorable. The single exception pointed out that the user had been doing the job without the comment (he had just joined the company) and he felt that he could have accomplished the same functions at less expense. In any case, he said, this company had no use for the file-retrieval aspects of Score.

Reports Generally Favorable

In general, the reports were favorable. Most users contacted felt that Score lived up to its claims. The main problem was brought out, however, which should be clarified. The Burroughs user said that the software for his machine was not available yet, and required about a month of work before it would be available. The Honeywell user said that the software had been delivered alteration by the installation to incorporate it under the Mod 2 operating system, and it was still producing Mod 1-level programs.

Score reports were extremely favorable. One user said, "It takes a half of a lot of the burden off our programmers. It does exactly what it is supposed to do with no fuss, no bother."

Cost Picture Favorable

Several users cited specific cost advantages. Not only had they paid less for current Score, and one of them said that he would not have bought it for that price because he was not allowed to spend over \$5000 without budgetary approval. One DP manager estimated that Score would be able to produce 25 programs which would have cost the installation, by normal tech-

niques, some \$9800. He paid about half this for Score. Another user estimated that Score could save him \$121 per program based on 50 programs over the next two years.

The price increase for Score can be a result of expanded features, such as the sort feature, according to the company. Several of the users purchased only part of Score, for which they paid \$4500 to \$7000. The current \$7500 price appears to be negotiable, depending on the requirements for specific installations.

A few of the installations contacted had not had Score long enough to explore its capabilities fully. One pointed out that a few of the users who had it within a pre-existent data base, the best test advantages of the package were lost. These companies had not had time to prepare the data base prior to receiving the system.

Cobol Generation Valuable

Most of the users contacted felt that the Cobol-generation capability was extremely useful. The type of program generated was limited to the type of functions used within Score, but the programs produced were in a format which could be easily altered. One company uses Score to

generate all the basic programs including file descriptions, record descriptions, and general logic. They then alter the punched-card source to add the needed extra features.

Another function which most users complimented was that of report generation. Even the user who felt that he had very little use for Score pointed out that the report feature was excellent, and that he did use it occasionally. The user who had trained others felt to be major advantages when using this type of package, and the users felt that Score met this need.

The Univac user pointed out that Score runs under Exec 8. It has generated only a few programs, but it has been a few of the best. One user was within a pre-existent data base, the best test advantages of the package were lost. These companies had not had time to prepare the data base prior to receiving the system.

Detail Capabilities

Score includes the following detailed capabilities:

File Generation/Retrieval: data can be retrieved from tape, disk, or card input and selection computations, or sampling computations.

Sort: either selected data or entire files may be sorted on either tape or disk, with the user defining the desired data elements and their respective im-

portance.

Computations: arithmetic computations can be performed and data can be generated as a result.

File Creation: tape, disk, and card files can be created as a result of the creation of applications, while Score performs all needed reformatting, field deletion and insertion, and calculations of output lengths.

Report Generation: the user specifies all spacing and format requirements, including headings, and total-level breaks, while Score numbers the pages and controls headings and skipping.

So far, the users we contacted are using Score only with trained programmers, so no information is available regarding the ease of learning for nonprogrammers. Some of the companies do plan to allow nonprogrammers to set up their own report-generation programs as they need them, however.

Score is available from Software, Inc. of Philadelphia and Programming Methods, Inc. of New York City are marketing Score.

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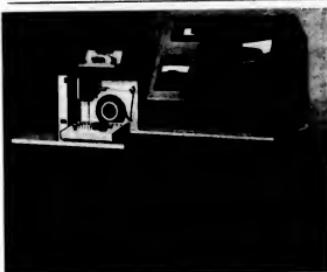
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First of Its Kind

"The *Annals* is the first large set of reference books ever conceived for selective electronic composition and publishing. And as such, it is pointing the way towards a more versatile, individualized publishing industry," said N. Richard Miller, division vice-president and general manager, CRA, Graphic Systems.

"Through the use of new information retrieval techniques and

electronic composition equipment, any material — down to a single paragraph — out of the more than 2200 articles in the *Annals* and have it put in a book just for their use," he said.

"The new combination of computer and electronic composition equipment makes it possible for school systems to select exactly what they want to teach in such areas as history, social studies, and political science," he added.

Five-Day Cycle

The entire cycle from the re-

ception of an order to plate-

ready film takes five days or less, and the entire process takes weeks.

More conventional methods

take months.

The system is simple to use. When a school system decides exactly which articles and which paragraphs of those articles are needed, an order is sent to the

Chicago home office for process-

ing. After it is checked, the request is keypunched and fed into a computer specifying which selections and which portions of selected material are to be printed and what order.

The information is sorted to a master magnetic tape that is then sent to the Poole Clarinda Co. for typesetting.

At Poole, the tapes are translated into magnetic formats and electronic composition controls are added. Page proofs are created on an RCA Videocomp 70/830 at thousands or characters per second. An entire 400-page book of selections is ready for platemaking the day

After proofs have been checked by the *Annals* editors, they are returned to Poole and the Videocomp writes each page on film — ready for platemaking and the press.

Poor Shown More Likely To Be Labelled 'Retarded'

POMONA, Calif. — The stigma of mental retardation often is placed upon a child because of social and economic bias, a new computer-sided study shows. Researchers from the Socio-Economic Study Center for Mental Retardation at Pacific State Hospital here have been comparing facts from a cross-section community survey of Riverside — a city of 135,000 persons approximately 100 miles east of Los Angeles — since 1963.

Data compiled by the researchers, primarily from interviews gone into a Honeywell Model 1200 computer at the center for analysis.

"What we have found most

interesting so far in the Riverside

study," said Dr. Richard K. Eymann, study director, "is how often the label — the stigma really — of mental retardation is placed on a child. It tends, in many cases, to follow socio-economic bias.

"In other words, a minority group child whose family is also a lower income group is more likely to be tagged mentally retarded by the community than is his middle-class neighbor," Dr. Eymann said.

It is unfortunate and unfair for society the label 'retarded' does carry a social stigma. It implies an incurable condition. But the fact is, a great many of these children simply have a temporary learning problem," he added.

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when you can cut it in half?*



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Go placidly amid the noise & haste, & remember what peace there may be in silence. As far as possible without surrender be on good terms with all persons. Speak your truth quietly & clearly; and listen to others, even the dull & ignorant; they too have their story. ~~Be~~ Avoid loud & aggressive persons, they are vexations to the spirit. If you compare yourself with others, you may become vain & bitter; for always there will be greater & lesser persons than yourself. Enjoy your achievements as well as your plans. ~~Be~~ Keep interested in your own career, however humble; it is a real possession in the changing fortunes of time. Exercise caution in your business affairs; for the world is full of trickery. But let this not blind you to what virtue there is; many persons strive for high ideals; and everywhere life is full of heroism. ~~Be~~ Be yourself. Especially, do not feign affection. Neither be cynical about love; for in the face of all aridity & disenchantment it is perennial as the grass. ~~Be~~ Take kindly the counsel of the years, gracefully surrendering the things of youth. Nurture strength of spirit to shield you in sudden misfortune. But do not distress yourself with imaginings. Many fears are born of fatigue & loneliness. Beyond a wholesome discipline, be gentle with yourself. ~~Be~~ You are a child of the universe, no less than the trees & the stars; you have a right to be here. And whether or not it is clear to you, no doubt the universe is unfolding as it should. ~~Be~~ Therefore be at peace with God, whatever you conceive Him to be, and whatever your labors & aspirations, in the noisy confusion of life keep peace with your soul. ~~Be~~ With all its sham, drudgery & broken dreams, it is still a beautiful world. Be careful. Strive to be happy.

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Reprints of DESIDERATA, on 14 x 18 Strathmore Beau Brilliant, are available on request from URS Data Sciences Company—a computer data organization that is actively seeking professional staff with a minimum of three years experience in systems design or implementation. Address your request to Frederic Howell, Director of Personnel/URS Data Sciences Company/1700 South El Camino Real/San Mateo, California 94402. An equal opportunity employer—by choice!



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COMPUTERWORLD

MINI COMPUTER SUPPLEMENT

March 26, 1969

Supplement/Page 1



The Newest Entry-Just Unveiled

The Honeywell H-316, the fourth and smallest in the company's Series 16 line of scientific and control computers.

The Big Boys Are Moving Toward The High Potential Mini-Market

By a CW Staff Writer

While the mini-computer market has been predominantly controlled by smaller manufacturers, it has been receiving more attention from the mainline computer manufacturers.

Two firms in the big eight have recently offered mini-computers, but in a very different manner. Honeywell has offered a straight mini-computer, the H-316, while Burroughs Corp. has offered application-oriented terminal systems like the L-2000 which is called Firmware. (From the company's point of view, "Firmware" means that the manufacturer's or supplier's furnished software can be changed or modified only by the manufacturer or supplier.)

High-Level Attention

The Burroughs system was announced late in February and was given unusual attention, with chairman Ray W. MacDonald calling the hardware "the most fundamental design advance in this size and class of accounting and billing equipment in the last 60 years."

The L-1000 is basically an off-line version of the TC-500 terminal computer but with special microprogramming, called Firmware, on a disk memory. This microprogramming provides a lot of the input/output, control, print format, etc., so that the user programs can be very simple.

The L-1000 sells for between \$11,000 and \$20,000 and is attracting additional attention because Burroughs has chosen to initiate the selling of software separately from hardware. Application programs are available at a cost of between \$560 and \$900 per application, or about 8% of the hardware cost.

Reduced Version

However, Burroughs was not long in the market with the L-1000. In fact, a division of Honeywell announced their system in early March, 1969. This system is priced under \$10,000 and is called the H-316. Marketing started early and over 200 orders were placed before the announcement date. Basically, it is a terminal and a slower version of the DDP-516 computer and would appear to be aimed at the same market as the 516 but in a different price range.

Because of its identity with its larger brother, the H-316 comes with a software library and the capability of running of a variety of user programs. However, unlike Burroughs, has taken the approach that the H-316 user will do a considerable amount of programming himself.

The full import of these announcements has not yet been felt, but might indicate that a price war will develop in the mini-computer market and that the giants of the industry will be in there hitting hard.

Does It Concern You, Yet?

Mini Computers Kindle Interest in Managers

"I work with real digital computers, like the Burroughs and Honeywell systems not with process control!"

Although this statement is still prevalent among data processing managers, it is not as prevalent as a year ago. It is an attitude which has not been more widespread because of the distance between the data processing department and has helped other departments obtain their own independence and — frequently more efficient computer facilities.

No Hand-Holding Charge

Mini computers are different. Traditionally, a user has received less support in application software than in mainframe computers. However, the market has received just the bare bones of the hardware. Users have been sold systems on the assumption that they know how to use them better than the manufacturer does and therefore, no increase in service costs is hardware necessary. Users and prospects have felt that the real reason for the system being priced under that of main-line computers with similar capacity has been the lack of additional software or hand-holding charges.

This is not true statement. Originally, mini computers would spring from the process control computer and would not have a large market for software or support services. Even now, the proportion of the price that goes to these areas is considerably less than in the mainframe. However, the market is changing. The mini-computer is here to stay. But, the assumption that a user cannot make use of a mini computer unless he has in-house technical capabilities approaching the PhD standard is no longer true.

Increased Market

The key facts are: The price of computers has dropped tremendously — not because the price has been reduced, but because the market has been so increased that mass production techniques are now possible where they were not a few years ago.

There is a greater increase in the available software and the need for mini computers is growing. The PhD is no longer the only person who can do this.

There is also a major demand for mini computers coming from the main computer area. This comes primarily from the need for increased speed and efficiency caused by operating systems, and by the requirements of new computerized networks which are being built.

Evaluating One By One

The price situation is fairly self-evident. Present systems cost only about half of what they would have cost two years ago — insofar as the central processor is concerned.

Systems can be purchased for \$10,000 to \$15,000 and are quite respectable at this price. This means that the cost of a computer is often less than the cost of another skilled employee.

The improvement in skills has resulted from the reduction in the amount of skill required to run the computer. Application packages are being added rapidly that can be run by anyone familiar with the job that the computer is to do.

Interest in mini computers, Business Information Technology, Inc., for instance, sells applications to the numerical control field and calls them Numericon.

From the buyer's point of view, the

important things are the types of angle

cuts, the computer cuts, the types of

parts programming, and its mission to

the machine tools that are in-house. This

approach is typical of the changing de

signs, and means that the number of

people that can use the system success

fully has jumped significantly.

While the manufacturers have been

smoothing their interface with the out

side world, other developments have been

increasing the demand for mini com

puters — primarily the realization of

exactly what a job is and how it is done.

A good example of this is to be found

on Wall Street, which is about as far

one can get from the process control area.

Wall Street has been using the computer

for a number of years for very specific

back-office tasks.

Knowledge of how to perform a par

ticular task has often been painfully

gained through the use of general-purpose

computers. And, the general-purpose

mini-computers carry excess charges

even when the application support is no

longer needed — particularly when a com

puter is left on a single task.

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Minis Are Small-Sized, But Shapes Do Differ

What is a "Mini" Computer?

Generally it is a general-purpose digital computer with a central processor and core memory (approximately 4096 words), and weighs about 85 pounds. The cabinet holding these two components would be about the size of a typewriter. It has a small word-size, 12 bit or less, and is economically priced, usually from \$4000 to \$13,000.

Where Minis Are Used

Mostly they are used in the on-line, real-time environment and are built into larger systems as special-purpose data reducers and controllers.

A user who is considering the purchase of a miniature computer should first carefully evaluate the system to be sure it is the right one for the job he wants to do. Current market prices for word length, input-output facilities, instruction sets, software, and performance.

Be sure the computer will not limit total system performance or operate too near its maximum capacity or speed. If it has more capacity than is required, additional programming functions can be added. If additional memory is provided, additional performance is available. If the user can use only a portion of the memory, be sure that additional programs can be added. It should be possible to add programs to increase the speed and efficiency of the system. Additional hardware may be required such as extra memory. Being able to expand quickly and at a minimal cost is important.

Input/Output Options

Once the system is operating effectively, additional speed may be required for punching a large volume of tape. So, it is necessary to know if the supplier can offer high-speed paper tape readers, punches, and printers.

These are the traditional types of peripherals common to data processing rooms. However, mini computers can use several different peripherals; frequently

more specialized than the standard peripherals.

For instance, the Hewlett-Packard schoolroom computer is equipped with a teleprinter, allowing an entire class to program a computer simultaneously. It also has a standard 12-bit word length, ordinary software, and a lead pencil. It also features an optical mark reader, eliminating the need for traditional punched cards. This means that the students can program at their desk and drop programs straight into the card readers without keypunching or operator intervention.

Systems Will Expand

Other systems will expand to include storage of large volume of data and/or programs. Mass storage devices are expensive. However, tape storage is less expensive. The ability to add magnetic disk or tape storage is important, and you can probably realize substantial savings if the supplier manufactures his own peripherals.

While most computers can be interfaced, a good miniature computer will have the interface built-in. Be sure to investigate this requirement thoroughly.

Software Essential

If programs are going to be changed frequently, software is important. System software should be investigated as well as diagnostic programs.

Diagnoses — These are important in troubleshooting the equipment. Good diagnostics will mean less downtime.

Special programs — Programs like a general purpose calculator and Fortran will allow use of the computer for off-hours computational and engineering duties.

Subroutines — These are small programs which can be patched into larger programs.

Peripheral software — Even though the manufacturer may offer peripherals such as tape and disks, this does not mean you can use them without the software.

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Note These Addresses

The number of mini-computer manufacturers is growing almost daily, but here is a list of some of the major manufacturers. Inquiries addressed to them should details of your own particular problem if they are to be answered quickly.

Data General Cox Street, Hudson, Mass.

Business Info Technology 3 Erie Drive, Natick, Mass.

Digital Equipment 146 Main Street, Maynard, Mass.

Hewlett-Packard 1501 Page Mill Road, Palo Alto, Calif.

General Electric 2255 W. Desert Cove Rd., Phoenix, Ariz.

IBM Corp. 112 East Post Road, White Plains, N.Y.

Intertel 2 Crescent Place, Oceanside, N.J.

K & M Electronics Associates, Inc. 109 Hopkins Place, Baltimore, Md.

Litron Automated Business Systems 8000 Wooley Ave., Van Nuys, Calif.

Motorola Instrument and Control P.O. Box 5409, Phoenix, Ariz.

Raytheon Computer 141 Spring Lane, Lexington, Mass.

Systems Engineering Labs 6901 W. Sunrise Blvd., Ft. Lauderdale, Fla.

Scientific Control P.O. Box 34529, Dallas, Texas

Univac P.O. Box 8100, Philadelphia, Pa.

Varian Data Machine 2722 Michelson Dr., Irvine, Calif.

Honeywell Computer Control Old Connecticut Path, Framingham, Mass.

Wang Laboratories 836 North Street, Tewksbury, Mass.

But There Are Problems In Understanding

William Carey of the Town and Country Jewelry Co. in Massachusetts bought a mini computer from a well-known and reputable firm to do his billing.

The system was to work at 10.5 characters per second and Carey wasn't surprised to find that the actual speed was less than that. He would have settled for an average of 9 characters per second, but it appears that he is getting only about two-thirds of that.

"I was overpaid," he told *Computerworld*, "and I don't know what to do with it."

The performance character of 10.5 characters per second is the physical limitation of the printer of this system, but delays do not take into account any of the delays due to programming.

"If programming is the cause," he said, "then I think the specifications in the brochure should reflect the system after programming is taken into account."

The supplier seemed surprised when he admitted that the programming was at fault. They suggested he wait until the system settled down, but Carey isn't convinced.

What may be the case in this instance is that there can be a dangerous discrepancy between maximum performance of a system and actual performance under operating conditions.

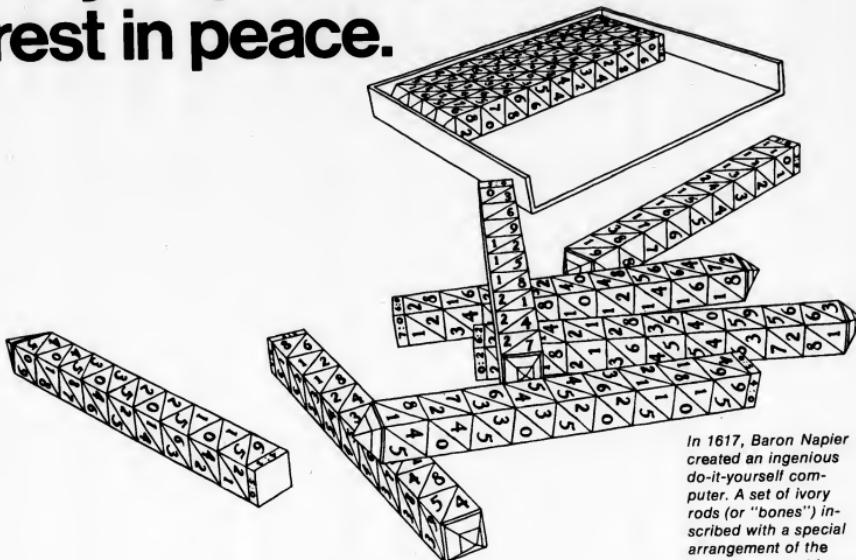
Small Computer Software Company

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They taught previous computers a trick or two. Which brings us to Varian Data's 520/i.

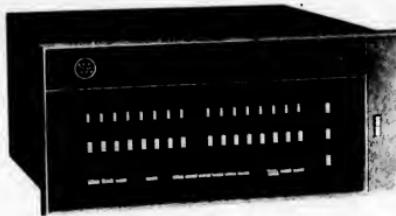
The 520/i was designed to tackle dual programs for the price of a one-track mind computer.

That took some doing. Such as handling arithmetic functions in 8, 16, 24 or 32 bit lengths within the same

program—with precision changeability at any time.

Hardware includes two 32-bit accumulators, two 16-bit index registers, two program counters and two overflow registers. Plus eleven interrupt lines. And its 1.5 μ s memory is expandable from 4K to 32K bytes.

The price of our paragon? Just \$7,500. Considerably more than Napier's bones—and considerably less than any comparable computer. Why not write for your brochure today?



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Computers Move With The Times

One of the advantages of mini computers is that you can move them around. Above is a prototype of this type of operation in Asia where supply units use NCR 500 transportable systems in vans.

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Now Minis Can Handle DP - Economically, Too

Minis have been able to handle business data processing problems for several years. Firms using a small computer for engineering purposes have frequently written business programs and there are a number of routines for handling business documents. It is possible to keep the documents straight. Obviously it is a waste of good computer time to use an outside service bureau when you have a computer of your own.

Efficiency Questioned

More recently, however, a new question has been raised - whether mini computers can, in fact, handle business data processing efficiently with just minimal programming costs.

As recently as a year ago, the answer was clearly "no." It wasn't that the systems did not have the power. The point was that they did not have the necessary tools. Business data processing has taken some ten years to develop sets of tools for large-scale computers, and for all practical purposes, it is not economically feasible to do without them.

Tools Now Available

During the past year the tools for mini have become available. One of the most dramatic cases is the Sabol language which is available from Infocom, Inc., Wellesley Hills, Mass. Sabol was developed by Dr. William H. Somers of Somers Associates, Inc., Lake Hiawatha,

N.J., and named after his firm, SAI, and Business Oriented Language. In many ways the language resembles Cobol, a popular business language, and for many years has been used for many large-scale computers.

Using this as a base, Infocom has been developing a series of application packages including payroll and labor accounting programs for accurate paychecks, proper management of payroll, earning records, taxes, and a listing of management and labor costs. There is also an inventory control program for reduction of inventory investment, providing clerical requirements for manual transcription as well as error from manual transcription.

Some of the Advantages

Among the advantages to be gained through the use of a small computer are complete and accurate billing, paper or magnetic tape records, open item and balance forward processing, and automatic invoice printing and activity reports.

Infocom, for instance, points out that to handle peak loads and end-of-month accounting, account for incurred liabilities, and allocate expenses to proper departments or accounts.

Using the small computer for job cost analysis can also result in increased profits. Time studies are quickly applied to each job and progress against job estimates by department are easily obtained.

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 7. Institutions
 8. Business Services Except Legal
 9. Professional/Medical/Legal
 10. Government/Military
 11. Other

Dedication Is Often 'THE' Way To Use Mini Computer Systems

A major present-day use of mini computers is in the handling of dedicated systems. A dedicated system is a computer system having one and only one task to perform. This was the way that process control computers worked, but with recent price reductions it has become equally feasible to use minis for other operations on a dedicated system.

One such application for small data processors is the supervision and control of a remote, unattended station. This application permits an expansion of supervisory control functions to remote locations. The central station of the system communicates with the small computer as a data gathering and control center, a data logger, and a supervisory control computer.

In one case, a Motorola MDP-1000 is being used as the central element in a hardware supervisory system controlling a multistation power network. The machine performs four prime functions at the remote power station:

Transmits for Display

- It receives control commands from a central station and operates the circuit breakers.
- It stores data, and upon request of the central station, converts the data to binary coded decimal form and transmits it to the central station for display.
- It scans amperage quantities every two minutes and performs high-limit checks for out-of-limit alarming.
- It logs on-the-hour and lists all out-of-limit alarms still existing at that time, and it logs circuit-breaker status changes in the order in which they occur, alarming the dispatcher in the event of abnormal operation.

The system also reports changes to the central station of circuit breaker operation. When the central station issues a control command, the small data processor accepts the command, checks it for validity by performing multiple security checks, and decodes it. The computer then sends appropriate digital command message in the I/O network to operate the correct interlock relay of the two provided for each circuit-breaker. One relay closes the circuit-breaker, the other trips it.

When the command has been carried

out, a signal is returned through the correct I/O module to the effect. The computer challenges this signal and requires that its correctness be verified. When correctness is confirmed, it initiates a change of status signal to the central station, which then updates the status indicators at the central station. Status indicators are also logged locally. Time of occurrence is also recorded as part of the logging routine. Should power fail, the unit automatically begins operation on emergency power and continues the data gathering function while accepting and executing control commands.

The Present Is Not The Limit

The current market position of mini computers is misleading as they are an infant offshoot of an industry still in its infancy. The growth of the mini market in today's market cannot be extrapolated to indicate future growth. It is more important to investigate the areas in which mini computer characteristics will be of value in future developments.

The prime characteristics of minis are low initial cost and minimal programming, applied to a situation not previously economic.

On page 3 we describe how minis can handle data processing jobs economically, but there are other ways of using them. A dedicated system — where the user rarely does any programming and where the system stays with a single program — is one of the major ways of using minis. Most applications today are still rather specialized, but the time is coming when they will become much more general.

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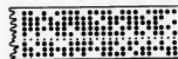
\$3,500 (quantities of 100).

Discriminating computer users are demanding higher input/output performance rates on even the smallest machines.

That's why more and more major computer manufacturers are offering PEC digital magnetic tape recorders as standard equipment.

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Compare With Punched Tape



You can store ten characters on an inch of punched tape. You can store up to 800 characters on an inch of magnetic tape. That's 80 times more data per inch!

What about data transfer rates? A paper tape perforator plots along at 150 characters a second. Pretty slow for a computer.

PEC digital magnetic tape recorders zip data in and out at speeds to 25 ips. Data transfer rates up to 20 KHz. That's 133 times faster than punched tape.

PEC data power costs just a little more than punched tape. Yet look at the tremendous increase in data capacity and data transfer rates you get.

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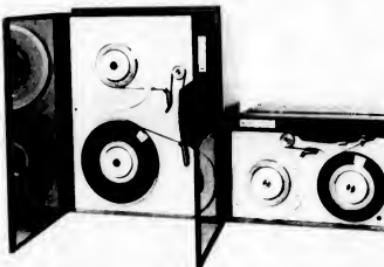
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Variety of Duties

However, mini computers are now powering stock exchange terminals, time-share systems, and helping with message switching and routine jobs. In the future we can expect to see minis handling formatting, report creation, and special information retrieval.

The Real Change May Be In How Minis Can Alter Environments

One of the major new uses of mini computers may be simply to do a job that is currently being done, but at the same time adding more management control and producing better systems information. In so doing, a job which was originally transformed, and the addition of a mini computer could change an environment.

There are only a few cases of this in action at present. One is in the keypunch room. Keypunching, or data entry which may prove to be a better phrase in the future, involves a number of girls transcribing data onto computer reader media such as paper tape or magnetic cartridges. Until recently, each unit was a separate stand-alone unit with such standards as the IBM 026 and 029 card punches.

Recent developments have shown the advantage of not using cards, but rather a reusable media such as tape or disks. This has the advantage of eliminating the cost of the actual card, but the disadvantage of having to upgrade technical details substantially. A Mohawk data records unit, for example, has a much longer life-span from a totally different type of equipment than does an IBM keypunch.

Reducing Costs

In order to keep things economical, some firms have looked at the problem to see if perhaps some of the equipment is being unnecessarily duplicated. If the electronics can be shared between two or more girls, substantial cost can be cut. This made for a new philosophy; it turns out that mini computers have an essential role, even though they were not used previously!

Each data entry station becomes a remote terminal which is polled frequently by a main computer. The girls can be working at their maximum speeds but the system is working in microseconds, so it is safe to have a polling technique to check each girl in turn and pick up every character that she has entered. There is no limitation on a girl's input.

The mini computer can then channel these inputs and put the necessary labels on them so that each fits into a tape or disk drive.

The role of the mini computer is plain.

Without it, it would not be possible to bring the expensive expertise of this decade to a single desk economically.

The mini computer is so powerful that it can do more with time to spare, and people are beginning to look for additional applications.

When a piece of equipment breaks down more frequently than another, someone

must talk to a serviceman. Without the ability of the computer to log these calls, it is not unusual to say, "I think," but with the computer, it is a matter of saying "it was down" so much time more than any of the other systems. Similarly, if an operator's error rate is more than expected, the computer can analyze that and bring it to management's attention.

But, it can do more than just bring these things to management's attention. Any one remembering the unpopularity of work-study personnel in the factories earlier in the century will understand the mini computer also has the capability of helping the operator. It will take note of the mistakes that are being made and then analyze them to find out what the pattern is and search out a reason for the errors and then eliminate the problem by this analysis.

With this in mind, it can be expected that data entry operators will, with the aid of a mini computer, reach a higher degree of professionalism very quickly. The department will be more productive, and the company will be able to afford better equipment.

Analogous Example

There are, to our knowledge, no applications that have advanced to this point as yet, but there are computer systems servicing the real estate industry throughout the country. These systems maintain a data bank of all available property. If a buyer does not like the listing, another can be found — to show four bedrooms, instead of three, a living room with fireplace, etc.

The system has had interesting results with respect to the professionalism of the salesmen. It has made his time more productive. Instead of having to spend time searching for houses to fit the requirements of prospective buyers, he can check with the computer. He saves time and money, and inevitably, the buyer adds more and more restrictions to his wishes as he sees houses.

The fact is that the salesman sells more property per unit time and therefore, a more professional person can afford to be engaged in this work.

Mins Can Do It

Mini computers have the same capability for the future. They will have to be available from several sources, if the program. It may turn out that the changes that have come about as a result of the big computers will be equaled by those resulting from the widespread use of mini computers.



Effects of a Peripheral Change

One of the places where the effects of an environment can be seen is in automated schools. While the economics of the situation are still causing trouble, the effects of peripherals and the feasibility of programming teaching is shown by this Hewlett-Packard 2007 system. It comes equipped with an optical reader — eliminating the need for punched cards — and allows class members to learn programming simultaneously without long waits for materials from the keypunch facility.

Offices May Go On-line When Communications Match Minis

It is not inconceivable that within the next 10 years the majority of small businesses in the U.S. will have direct contact with small computers, whether through a remote batch terminal located in their own offices or through a "Data Concentrator" talking over a standard telephone line with a teletypewriter located in the office.

Certainly communication is going to be one of the largest markets for the small computer. They are presently being used as: data concentrators (communicating with a large number of teletypewriters and other terminals to gather data for high-speed telephone lines to central large computers); as line multi-

plexers for large computers; as a computer receiving written text and controlling typesetting machinery; and as remote batch terminals located throughout the United States, controlling peripheral devices and connected, through telephone lines, to a large central computer.

As the price reduces, and the key software becomes available, as it is doing, new markets are developing which will keep the small computer industry growing at a rapid rate. Variant Data Machines' "Data Concentrator" is merely an example of this; the package consists of complete hardware and software to put the customer on-line.



Mini Meets Furniture Designer

One disadvantage in having a small computer is that if you are not careful you may lose it. If you have an interior designer able to cope with the task, you may turn size into a marketing advantage, as happened with the above Nova system. Nova recently announced an increase in deliveries to reduce a backlog of over 400 systems.

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When New Meets Old

Mini computers are really mini. This photo shows the difference in size between the original PDP-1 — the first computer put out by Digital Equipment Corp. — and one of its most recent systems, the PDP-8/L.

Reliability a User Concern Not Just That of Supplier

One of the most important characteristics in the use of mini computers is to provide ample reliability, or, alternatively, other methods of handling work when a system goes down. Both the user and the manufacturer have to plan ahead. One approach to reliability planning is that a system is exemplified by the type of on-line diagnostics used in some Raytheon computers. Raytheon says that its diagnostics are so quick that they can be run during a coffee break.

The user can work through the operation of the hardware and exercise various circuits so as to pinpoint what components need replacement. The spare parts are kept with the system, generally in the console drawers, and user personnel can quickly replace them and get the system back in operation. This diagnostic feature has been a major marketing tool and may well be adopted by others.

Unusually High Reliability.
High reliability, or rather unusually high reliability, is a different technique that provides for service operations located more than one hour away. One of the highest recorded so far involved a Bailey 756 digital computer, regarded as a mini computer, to have been backed out at 99.9987% reliability for a full six-month period at the Kyushu Electric Power Co. During the performance test period there was not one shutdown that could be attributed to computer operation. Simple malfunctions within the computer itself

were rectified within an average of two to three minutes.

The 756 computer accepts 250 analog and 103 digital inputs, executes performance calculations, and provides readout of alarms, trends, logs, and reviews of operating data. It also drives a combustion boiler with a maximum capacity of 490 tons of steam per hour.

These are two approaches to guaranteed reliability, but there will be others. Some of them will call for replaceable components, many of which like the 756 can be checked out by the local TV men. Others can be expected to use ITT Federal Services, or GE's support facilities. These services are spread over the country and can be hired on a contract basis.

The user must be aware of the downtime, not repair time and the time lost in getting a serviceman. GE, for instance, averages four hours on its service, but it can be as much as eight hours. This is eight working hours. A system that goes down Wednesday morning may not be inspected before Thursday at noon. A user must be aware of this problem and plan for it.

In mainline computer planning, downtime is often regarded as a number. A certain downtime is planned for, but the number of actual incidents is rarely taken into account. Not all the 168 hours in the week can be scheduled for production. This is practical when support can be had within an hour, but may not be practical for the mini-market.



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Remote Batch Available Now for SDS Sigma 5,7

By a CW Staff Writer

LOS ANGELES - A remote batch processing capability, which enables users at remote sites to use a remote central computer to process their batch jobs, was announced recently by Scientific Data Systems. The package is an extension of the Batch 1 Sharing Monitor (BTM) and batch Processing Monitor (BPM), designed for use with the SDS Sigma 5,7, a line of computers using the Model 7670 remote batch terminals.

The 7670 terminal combines a 200 card-per-minute reader; a 75 card-per-minute punch; a 128-column, 250 line-per-minute printer; and an operator's control panel, in a single compact unit.

The company feels that BTP is ideal for use as part of any company's in-house computing capability, particularly where

Testpak Application Program Test Package Announced For RCA 70

LOS ANGELES - A new version of the Testpak series of automated application program testing packages has been announced for the RCA Spectra 70 computers. The customer can evaluate the system free of charge on his own machine.

The new version further expands the line which now includes the System 360 DOS and OS version, from Computer Methods Corp.

The company claims that the package can reduce 50% of the required programming, test time needed to implement a program. Other than computer time reductions, the benefits in-

batched scientific and commercial jobs submitted from remote sites must be processed through a large, central computer.

Editorial Error Checking

The software provides for extensive error checking for both commands and operating functions. Recovery procedures are automatic, combining printed message and response to all errors.

All languages and subsystems of the SDS BTM and BPM are available under the remote batch system.

The terminal leases for \$810 a month, with deliveries beginning the second quarter of this year. The software is provided to all users of the company's computers and will also be available under BPM or BTM the second quarter of the year.

The software provides for all users of the company's computers and will also be available under BPM or BTM the second quarter of the year.

According to N. Louis Semenick, vice-president for the company's western division: "The Testpak series has proven out to save predictive testing costs. The company will install the package on the client's system for evaluation free of charge."

The company has offices at 1633 Westwood Blvd, here and 866 Third Ave., New York City.

'Peac' Schedules Plaza Construction

PASADENA, Calif. - Peac, a program software developed by free Economics, will be used to aid construction of the twin-tower Atlantic Richfield Plaza. The contract came from project engineer, David H. Workman.

Peac (Project establishment and control) is designed to replace the Pert/Cost technique of project management and planning. The engineering firm said it considered Peac to be far more comprehensive and to require less effort to implement. It is currently available with my third generation computer, according to Econometrics.

Because Peac can do a limited

form of probability analysis by varying different dimensions, the system can handle the uncertainties inherent in the construction environment. Because Peac can simulate projects and alternative courses of action and offer on-line predictions, it will be used to provide meaningful schedules and costs, based on a detailed analysis of the technique by the engineering firm.

The package will be used to monitor the progress of the construction and referenced schedules and costs, which allows for analysis of the technique by the engineering firm.

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THE PRO'S YOU NEED READ

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Morgen Report Program Is Used During 360 Conversion

CINCINNATI, Ohio - A report generation and file management system which runs on the System 360 is being used under Randolph Data Systems.

The system, called Morgen (Management report generator), can provide several capabilities for generalized reports and file management, including report generation, file creation, and updating, and file editing. In a single program run, any combination of the functions may be performed on files which reside on tape, disk, or cards. Output may be printed on a printer directly, or spooled to a tape or disk for later printing.

Detail Capabilities

The report generator provides the ability to "build" a report by providing a model of the report as it should look when printed, and specifying certain control information, such as total-break fields, conditional fields, and report sequences. The report generator also allows up to eight total-break levels and record-selected conditions while the rest of the layout consists mainly of positioning and control information (headings, etc.).

The file maintenance functions include the creation, updating, and deleting of files, and use of special input formats. Files are matched through transactions and details, providing complete sequence control for record insertion and deletion. The formats provided for the insertion and deletion of records allow most of the desired features to be used, with no effort. Learning time is minimal, according to the company, and nonprogrammers can learn to use it in a day or two.

Computerworld contacted one of the users who has had Morgen for some time, starting with a 1401 version and converting to 360.

version and converting to 360.

The DP manager said, "We have been able, with the aid of Morgen, to convert all but one of our 1401 programs to 360 within one year." The conversion consisted of a direct jump from the 1401 into full OS on a Model 40. "Within its capabilities, it is an exceptional language," he said. "At its current \$10,000 price, if it is a tremendous bargain!"

He is writing all the peripheral-function systems with this language, such as general ledger, inventory, and payroll. The central functions which use the complex master file generated for the company are being written in COBOL and assembly language.

Very Little Training

"Nontechnical people can learn

to use the report functions of Morgen in about two days, consisting of one-half day training and one-and-a-half days of orientation into the basic of computers," the manager said. "They begin doing their own report programs immediately."

The only problem his company has faced with Morgen is that of getting the right kind of nontechnical people. There are no effective controls on the programs they submit, and no establishment of priorities.

He also pointed out that there are features in the language that are not used, and that the language is not as good as it could be. He has also had to learn through an exit routine, something which the developer neglected to mention in its documentation.

Randolph Data Services has offices at 1425 E. McMillen St. here.

Two Companies Combine To Produce Simulators

By a CW Staff Writer

BRAINTREE, Mass. - Inter-Active Sciences Corp. and Digital Computer Corp. of Natick, N.H., have agreed to begin a cooperative effort in the development, application, marketing, and maintenance of advanced simulation processors to serve the industrial and government markets, according to Thomas M. Nourse, general manager for Inter-Active.

One such proprietary product, Pacer (Process assembly case evaluation routine), is described by Dr. Paul T. Shannon, president of DSC. The system, computer-aided design, is a chemical engineering knowledge to enable chemical process engineers to simulate, design, and optimize complete chemical plants.

The professional version of Pacer is an extension of the unit computations and physical

properties plus many of the other related factors which have been defined as a result of actual experience. The professional version of Pacer is available for colleges and universities and is actually in use in some 25 installations, according to the company.

Nourse explained that Pacer and other similar proprietary packages for other industries will be available both for adaptation for customers in-house and through ISC's regional time-sharing service using the PDP/10 computer.

The marketing and field support activities will be done through ISC, and the high-level consultation and development will be done through DSC. The first commercially operational ISC center will be open this summer, located at 170 Forbes Rd. here.

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Similar to the compact, quick-way schedule system in effect city-by-city throughout the TWA network for several years, the new "quick reference" jet timetables will be available at a glance, for example, that from Albuquerque to Amarillo there are three non-stop flights daily.

Ferguson Wins Litigation Fight

LOS ANGELES — After nearly six years of litigation, David E. Ferguson, president of Programming Inc., has won his suit against Computer Sciences Corp., while CSC lost its action against Ferguson.

It all began when CSC gave Ferguson a \$10,000 secret bonus agreement and later attempted to recover \$6000 paid under that agreement. Ferguson

counter-sued for unpaid vacation pay and profit sharing, which he contended was owed to him.

Ferguson won on both counts, while CSC lost in the Court, Los Angeles County, in February 1967. CSC, after losing an appeal in the District Court of Appeals, finally requested a hearing before the California Supreme Court, which now has been denied.

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March 26, 1969

Page 17



Signing the Carterfone acquisition agreement is David S. Francis, president of Data Communications Systems, Inc., with Thomas F. Carter, president of Carterfone Communications Corp.

Data Communications Firm Absorbs Carterfone Corp.

MINNEAPOLIS — Data Communications Systems, Inc. has acquired Carterfone Communications Corp. for an undisclosed amount of common stock.

A joint announcement of the completion of the acquisition was made by Thomas F. Carter, president of Carterfone and David S. Francis, president of Data Communications.

Carter will become chairman of the board of Data Communications.

Carterfone Communications

manufactures the Carterfone Voice Coupler, an electronic device that links the private two-way radio system to the public telephone system.

Such a link was heretofore illegal because of existing AT&T tariffs. Those tariffs, however, were recently ruled unreasonable and unlawful by the FCC.

Data Communications Systems manufactures data transmission equipment which links computer terminals into the telephone network.

Control Data Agrees to Sell Out \$10 Million Worth of Grabler Mfg.

By a CW Staff Writer

TIFFIN, Ohio — Control Data has taken another step in its apparent plan to integrate its Commercial Credit Co. subsidiary with CDC, overall concentrating on data processing equipment, services, and financial activities.

CDC has agreed in principle to sell assets of the Grabler Mfg. Co., valued at over \$10 million, to Hayes-Abilcon Corp., an auto parts supplier.

Grabler is presently owned by Commercial Credit Co., a CDC subsidiary.

Hayes-Abilcon has indicated

that the assets, including land, plant, and basic equipment, have a book value of over \$10 million, but neither firm has yet disclosed the agreed sale price. The assets, purchased in 1964, will be converted from the present manufacture of pipe fittings to malleable iron castings for the transportation industry such as used in disk brakes, differential carriers, and other parts.

All employees of the plant have been halted while the equipment is moved for the new owners, and the foundry will lay-off about half of the 780 employees during the process.

Greyhound Pays \$6 Million in Cash For British Data Service Company

By a CW Staff Writer

CHICAGO — Greyhound Computer Corp. has completed the acquisition of Management Dynamics Ltd. for \$6 million in cash, according to company officials.

Final approvals for the acquisition by London-based computer service company have been received, including the required consent of the British government, said James S. Campbell,

president of Greyhound Computer. Management Dynamics employs 770 persons in computer service centers, data preparation, management consulting, and data processing personnel placement.

Campbell also said that John Brown, Management Dynamics founder, was elected chairman of Greyhound Computer Services Ltd.

Canadian Railroad Attempt At CSC Combination Checked

OTTAWA — The attempt by two Canadian railroads to acquire Computer Sciences Canada, Ltd., a subsidiary of Computer Sciences Corp., Los Angeles, is rolling into Canadian government's program to Postmaster General Eric Kiersens said in Commons that officials in the newly organized Communications Dept. are "assessing the implications" of the purchase by the Canadian Pacific Railway and the Canadian National Railway.

The take-over also would be referred to the Combines Investigation Branch, stated Ron Bartford, Minister of Consumer and Corporate Affairs.

Under the new arrangement, Canadian National and Canadian Pacific each has purchased 25.5%, or 51% of the total outstanding shares of Computer Sciences Canada. The transaction involves an undisclosed amount of cash.

Canadian National and Canadian Pacific operate an extensive network of telecommunications facilities, including their own, including joint operation of a broadband exchange service.

Levin-Townsend Agrees to Buy Las Vegas Hotel

NEW YORK — Levin-Townsend Computer Corp., has announced it has agreed to pay \$10 million in cash for an out-of-court hotel and casino in Las Vegas.

Howard Levin, president of Levin-Townsend, said he expects the acquisition of the Bonanza Hotel and Casino to add at least \$10 million to his assets.

In addition, the purchase is also expected to carry a \$3 million tax-loss credit. The Bonanza Casino was closed in 1967 after having lost over \$3.2 million during a three-month period.

Levin-Townsend already owns a country club and golf course in the area, and Levin said the purchase of the Bonanza should help him to expand his operations in the Nevada desert.

The company has also acquired 17 acres of "prime land" in the transaction, and plans to build an 800-room high-rise addition to the Bonanza with a preliminary cost of \$10 million. Construction costs at about \$12 million.

In a development several weeks ago, Levin-Townsend Computer's planned offering of \$35 million of 20-year debentures was withdrawn because of market conditions which caused the offering to be postponed pending improved market conditions.

The proceeds of the offering would have been used to retire short-term debt, and for further purchase of computers and possible acquisitions.

which provides voice communication and high-speed data transmission.

Computer Sciences Canada began operations in August, 1967, providing the same services offered by the parent Computer Sciences Corp. in the United States. The Canadian company has offices in Ottawa, Toronto, Calgary, and Vancouver.

Computer Sciences Corp. will retain a 49% interest in its Canadian subsidiary.

Computer Sciences Canada has plans to provide a time-sharing service for business organizations. Under this program, Canadian National and Canadian Pacific telephone subscribers will be linked via communications circuits to high-capacity computers in centers across Canada.

Optical Scanning Applies To Amex, May Need Split

BOSTON — Optical Scanning has applied for listing on the American Stock Exchange says John W. Busby, president.

Busby, in a statement, said by saying that Optical Scanning may have to split its stock to be listed.

Optical Scanning, traded over the counter, has 522,000 shares outstanding, 169,000 or 32%, of which are owned by Amex Research & Development Corp.

Busby, in addition, owns 47,000 shares, and enough other stock is held by him and his associates so that round lots in public hands are below the exchange's roundlot listing requirements.

Busby admitted that the question of a split had been discussed by directors, but he didn't give any indication of what the ratio might be.

Hudson Files Application For American Listing

NEW YORK — Hudson Leasing Corp. has filed a formal application for listing on the American Stock Exchange.

By Jack Langner, president, said, "Barring unforeseen delays, we anticipated that trading in our company's stock on the Exchange will begin sometime in early April."

Hudson Leasing is a holding company engaged in equipment leasing to a variety of industries including railroad, airline, shoe manufacturing, and computing.

SSI Computer Warrants Get Earlier Treatment

SAN FRANCISCO — SSI Computer Corp. has announced that the SSI Computer Corp. common stock, warrants, and debentures will be listed on the Nasdaq exchange on March 27, 1969. The company will issue 15,000 units on Jan. 22, 1969, which became separately transferable after the close of business on March 7, 1969. At the time of the offering, the transfer date of May 1, 1969, unless an earlier date was subsequently designated.

Each unit consists of seven shares of common stock, a warrant to purchase 20 shares of common stock, and \$1,000 principal amount of debentures.

The warrants entitle holders to

purchase common stock at a price of \$29 a share through Jan. 15, 1979.

\$1.3 Million Committed

WASHINGTON, D.C. — Computer Systems Development Corp., a computer leasing company, announced on Feb. 17 that it had received a loan commitment of over \$1.3 million from the Security Bank of Washington with a participation by the Chemical Bank of New York Trust Co.

Steven E. Bolid, president, said the loan will be used to finance the purchase of two SDS 940 time-sharing computer systems for lease to Com-Share, Inc. Synergistics Completes Private Placement

WALTHAM, Mass. — Completion of a private placement of more than \$1 million in securities for Synergistics, Inc., was announced recently by William M. Tetrick, president of Synergistics.

Among the group of ten investment companies which arranged for the funding is Steadman Science & Growth Fund. Purpose of the placement was to provide Synergistics with the capacity of expanding its subsidiaries in the data processing field.

SSI's Credit Agreement Increased by \$105 Million

SAN FRANCISCO — SSI Computer Corp. announced on March 3 that it had completed negotiations with the Bank of America to increase its credit agreement by \$40 million to \$145 million. Bank of America, as agent, has issued participation in the credit to other financial institutions.

Additionally, SSI has completed an agreement with the Bank of Montreal for a senior line of credit amounting to \$7.5 million. SSI will use the credit line to expand its computer leasing operations in Canada.

Total credit available from the two agreements, together with other resources available to the company, would make the total amount of computer equipment which could be purchased in excess of \$200,000,000.

Earnings Reports

DATATAB INC.
Year Ended Dec. 31
1987 1988
Revenue \$867,914 \$2,005,362
Earnings 80,028 186,385
Sht End 15 15

a-Preliminary.

COMPUTING AND SOFTWARE, INC.
3 Months Ended Jan. 31
1987 1986
Revenue \$79,007,000 \$8,783,000
Earnings 333,000 24 493,000
Sht End 15 15

a-Restated to reflect acquisitions.

DIEBOLD COMPUTER LEASING
Year Ended Dec. 31
1987 1988
Revenue \$1,967 \$2,813,000
Earnings 1,098,000 1,098,000
Sht End 65 65

a-Adjusted conversion of debentures.

b-Comparable figures not available because company started operations in October, 1987.

AM CORPORATION
6 Months Ended Jan. 31
1987 1988
Revenue \$1,773,000 \$1,247,000
Earnings 71,177,000 69 1,03
Sht End 69 69

a-Subject to year-end audit adjustment.

APPLIED DATA RESEARCH
Year Ended Dec. 31
1987 1988
Revenue \$1,000,000 \$4,300,300
Earnings 234,253 526,951
Sht End 428 428

COMPUTER EXCHANGE, INC.
6 Months Ended Dec. 31
1987 1988
Revenue \$17,628 \$850,555
Earnings 2,649 32,859
Sht End 01 01

a-Unaudited. b-Based on average shares outstanding.

DIGITRONICS CORP.
9 Months Ended Dec. 31
1987 1988
Revenue \$10,164,545 \$11,360,365
Earnings 292,570 746,257
Sht End 11 11

a-Reported to reflect Objcorp Corp. and Sigma Indicator Corp. margins on a pooling-of-interest basis.

CONTEC
 ALLIANCE CORP.
6 Months Ended Jan. 31
1986 1987 1988
Revenue \$1,024,27 81,262,150
Earnings 5,000 62,216,940
Sht End 448 448

a-Included 5.0% of extraordinary income. b-1986 includes stock and service charges. Income on the sale of warrants on the common stock of a customer.

COMPUTER USAGE CO., INC.
3 Months Ended Dec. 31
1987 1988
Revenue \$3,555,667 \$3,360,477
Earnings 1,000,000 1,000,000
Sht End 428 428

a-Included extraordinary gain from sale of assets and less than 10% of net assets.

and applicable income taxes.

RIXON ELECTRONICS, INC.
9 Months Ended Jan. 29
1986 1987 1988
Revenue \$3,906,222 \$3,865,729
Earnings 201,432 278,000
Sht End 32 40

COMPUTER LEASING CO.
Year Ended Dec. 31
1987 1988
Revenue \$2,813,000 \$2,422,000
Earnings 1,098,000 1,098,000
Sht End 65 65

a-Restated to reflect acquisitions.

APPLIED DATA RESEARCH, INC.
Year Ended Dec. 31
1987 1988
Revenue \$1,000,000 \$4,300,300
Earnings 234,253 526,951
Sht End 428 428

a-Subject to year-end audit adjustment.

INFORMATION DISPLAYS, INC.
Year Ended Dec. 31
1987 1988
Revenue \$1,000,000 \$4,300,300
Earnings 234,253 526,951
Sht End 428 428

a-Adjusted for 50 stock dividend in March, 1986.

WALLACE BUSINESS FORMS
3 Months Ended Jan. 31
1987 1988
Revenue \$6,100,000 \$11,360,365
Earnings 233,000 406,000
Sht End 11 11

a-Reported to reflect Objcorp Corp. and Sigma Indicator Corp. margins on a pooling-of-interest basis.

HUDDSON LEASING CORP.
6 Months Ended Dec. 31
1987 1988
Revenue \$12,751,100 14,055,000
Earnings 654,000 407,000
Sht End .76 .91

a-Restated to reflect pooling-of-interest basis. b-Includes a recurring gain of 9 cents per share.

MOHAWK DATA SERVICES
3 Months Ended Jan. 31
1987 1988
Revenue \$3,622,661 \$7,234,686
Earnings 213,693 600,477
Sht End 11 11

a-Restated to reflect pooling-of-interest basis. b-Includes a recurring gain of 9 cents per share.

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General-Purpose Computer Is First Goal of Company

ORANGE, Calif. — Tempo Computer Corp. has been formed to produce a new line of data processing equipment and application solutions for commercial and industrial markets.

The first product, their 340 W. Collins Ave. facility, will have interests in the general-purpose computer system with a 4096 word memory and a central processing unit.

The modular system can be expanded to 15,360 words and up to 1024 words with up to 1024 larger memories (both in size and multiplicity), arithmetical control, and various peripherals. A complete software package will also be offered with the basic machine according to the company.

The president of Tempo Com-

New Companies

Student, Money Matching Is Object of New Company

NEW YORK — Scholarship Search Corp., a new company, utilizes a computer system developed by Mandate Systems Inc. to match students' backgrounds and interests to existing possibilities of financial aid. The object is to help students locate financial aid to further their education.

The service does not secure or offer financial aid, but gives the students a list of items, for which they qualify, thereby saving time and money for the student.

Manuel Hoffman has been appointed Director of Scholarship Search, a new subsidiary of Mandate.

Fast Food Backup Will Be First Featured by Wams

NASHVILLE, Tenn. — Whale, Inc. has announced the formation of Whale Automated Management Services, Inc. (Wams).

The new subsidiary will be located in its own facilities housing \$3.5 million worth of computers.

Ronald Dickie, vice-president of the new division of Wams, will provide on-line computer services to its customers, consulting and system services to firms maintaining their own computer facilities, and computer feasibility studies for firms considering automation or expansion of computer facilities.

At present, system design and programming is done on three IBM computers at Whale subsidiaries. Meanwhile, two IBM 360 Model 50 computing systems are being installed at Wams for the growing computer products business, the first is expected to be operational in May and the second in August.

One of the first new systems to be designed and put into operation will be the installation of remote data entry terminals in a number of Fast Food outlets in March, 1969.

This equipment will permit daily transmission of each restaurant's operating data to Wams computer center which will process the data, analyze the results and file key management data electronically for recall as needed by executives.

Bothe Computer Forms Management Services Group

SAN FRANCISCO — Bothe Resources International, Inc. has been formed as a subsidiary of Bothe Computer Corp.

The new company, which will provide a diversity of computer oriented services, is headed by Robert F. Morrison, president.

Morrison explained that the goal of the new company is to provide expertise to enable management to profitably use computers and data communications equipment in their operations.

The company will initially be organized in three main divisions. The Management Sciences Division will concentrate its efforts towards development and implementation of advanced management practices through the coupling of sophisticated computer technologies such as data communications networks.

The Systems Management Division will utilize the services of outside professional counsel including the use of the latest computer hardware to establish criteria for equipment acquisition, pre and post installation planning, and customer facilities management.

The Marketing Services Division will offer professional personnel and worldwide facilities to serve as the marketing arm of small and medium size manufacturers of computer peripheral devices, input/output terminals, and components.

Hospital Record System Will Be Adaptable

CAMBRIDGE, Mass. — The formation of a new organization, Cambridge Medical Information Systems, Inc., is designed to expand the application of proprietary computer-centered information systems to the needs of the medical profession.

Its new subsidiary is to offer a basic automated corrective is to offer a basic automated corrective traceability and control system made universally adaptable to the particular resources of any hospital. Cambridge Medical will offer the necessary services to install, check out, and operate its information systems for hospitals.

Company Aims to Apply Optical Sensing Ability

CARROLLTON, Texas — The formation of a new manufacturing company, Optron, Inc., already staffed and in operation to develop, manufacture, and market optical sensing equipment for the growing computer products business has been announced by David H. Monnich, president.

According to Monnich, Optron will couple the optical sensing capabilities of solid state devices of its own manufacture to produce applications involving both



D.H. Monnich
light emitting and sensing requirements.

These applications include computer peripheral equipment, rotary transducers, and industrial controls.

Monnich is a U.S. Naval Academy graduate in electrical engineering.

Orders and Installations

The Picatinny Arsenal has installed an EAI 4900 hybrid computer in the Picatinny Engineering Sciences Lab. Feltman Research Laboratory at West Long Branch, N.J. Interior and exterior ballistics, and fuse simulations and analysis are the applications of the new computer. Stress analysis, two- and three-dimensional temperature gradients, and evaluation of manufacturer's proposed services are being developed.

Statistical Tabulating Corp., Chicago, has installed a Control Data 915 page reader system in the company's Chicago and St. Louis offices. The systems are being offered to customers as an advanced and economical method of compiling data.

Hedinger-Christen Inc., Greenwich, N.Y., cosmetics manufacturer, has ordered a Univac 9400 computer system to be installed at the firm's accounting office in East Hills, Long Island. Initially it will be used for billing and sales analysis.

The Northeastern Electricity Board, London, England, has ordered an ICL System 470 computer to be used in the preparation of approximately five million electricity accounts. The computer will also be used for the preparation of bills for required in the planning and design of new electrical networks, and to store engineering and other electricity supply information.

The Financial Computer Center of Eastern New York, Inc., has installed a second GE-415 computer in its new facility to process 300,000 items daily for its 12 member banks in nine areas. The two systems will be used to process 100,000 items a day, six days a week, processing savings accounts, checking accounts, installment loan accounts, Christmas and vacation club accounting, full account reconciliation and dividend accounting.

The Financial Division of the Canadian Bank of Commerce, Toronto, Ontario, Canada, has installed a PDP-10 computer for on-line acquisition and manipulation of data from a Model MP Tandem Van de Graaf accelerator. The PDP-10 will be interfaced with a PDP-1.

Lockheed-California Co., a division of Lockheed Aircraft Corp., Burbank, Calif., has ordered a high-speed data acquisition system from Astradota, Inc. The system will be used to acquire, record, and reduce test data at the company's Rye Canyon test facility.

The First National Bank, DeKalb, Ill., has ordered a B340 electronic computer system to handle proof transit, demand deposit, account, and savings and sharehold accounts.

ComShare, Inc., has ordered a Scientific Data Services Sigma 7 time-sharing computer system for its installation in Farm Arbor, Mich., headquarters. The system will be used to provide a remote batch processing service.

Frost, Johnson, Read and

Smith, a Charleston, S.C., investment firm, has installed an NCR Century 100 system to keep track of "buys" and "sells" and to handle position records and customer billing.

Randolph Data Services, Inc., Cincinnati, Ohio, has ordered an IBM 360/40 system to replace an IBM 360/30 system.

The New Jersey State Dept. of Health has ordered an RCA Spectra 70/45F computer system for delivery in April. The system will replace an IBM 1440 computer currently in use. In addition to processing medical applications, the unit will be on-line to a statewide air pollution monitoring system.

The Computer System Division of Graphic Controls Corp. has installed a PDP-10 system and ordered a second PDP-10 system for its new laboratory. The company provides interactive and batch processing services for engineering, business, and education applications.

The Chalk River Nuclear Laboratories of Atomic Energy of Canada has installed a Control Data 6600 computer at its facility in Ontario for its research and development programs. The system consists of a central processor and 10 smaller peripheral processors which operate input and output equipment. Control Data 6600 series computers are currently in use in the facility.

The First Federal Savings, Detroit, Mich., has contracted with Sperry Rand Corp. for the purchase of a \$1-million Univac 494 real-time computer system to handle its 100 branches and provide on-line service for other savings and loan associations in the Detroit area. Special teller window transaction machines at branch banks will be tied-in with the central computer by means of direct phone lines.

Midland Bank and International Banks Ltd., London, has ordered an ICL 1901A computer. MAIBL is active in the taking of sterling and Euro-currency deposits as well as in the granting of medium-term sterling and Euro-currency loans to companies throughout the world. The new system will be used in all facets of the bank's operations.

The Texas Bank and Trust Co., Dallas, has installed a Manage computer system to eliminate cards for program input to an IBM 360 computer. The new system provides for the systematic maintenance of files of programs for standard computer languages and documents any changes in programs made during the life of the program.

The Department of Defense has installed a Control Data 915 page printer at the Defense Supply Center Ogallala, Utah, to be used in inventory control, stock requisitioning, and issue supplies. The system uses a scanning device that reads source documents, edits and formats, and transmits it to magnetic tape, bypassing punched card operation.

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Acquisitions

MENLO PARK, Calif. — An agreement in principle on terms by which Atlantic Microfilm Corp., Springfield, Mass., will be merged into Arata National Corp. has been announced jointly by both companies. Under the terms of the proposed merger, each common share of Atlantic Microfilm will be exchanged for 0.4 common shares of Arata National. The merger is subject to the negotiation of a definitive contract, approval by the boards of directors of both companies, and the favorable vote of Atlantic shareholders.

CHICAGO — Greyhound Computer Corp. and Brooke Bond Liebherr Ltd. have announced the signing of an agreement for the sale by Brooke Bond of the entire stock capital of Management Dynamics Ltd. and its subsidiary companies to Greyhound Computer. The agreement is subject to final approval of various governmental agencies in the United Kingdom and the United States.

CUCAMONGA, Calif. — Data Design Laboratories has completed the acquisition of Circuit Design & Mfg., Inc., LaVerne, Calif., for an undisclosed amount of stock. The newly-acquired company will operate as a wholly-owned subsidiary under the supervision of former owners James R. Savage and Huey P. Savage who have become, respectively, president and vice-president.

MIAMI — Computer Controls Corp., a computer time-sharing corporation, announced the acquisition of Computer Languages Corp., a computer programming language school at Jacksonville. The acquisition was made for the sum of \$35,000 cash. John Q. Dent and Richard A. Calhoun will continue as the chief operating officers of the language company.

DALLAS — University Computer Co. has signed an agreement in principle with Automation Center International of Zurich, Switzerland, to combine operations of the two companies.

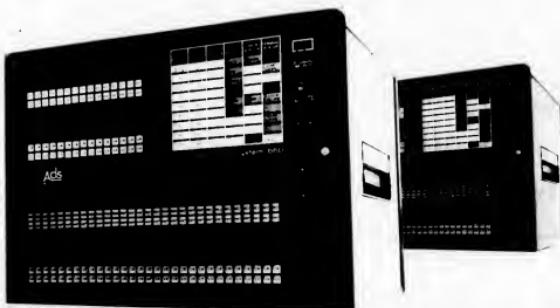
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- a degree in a business-related or education-oriented field.

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ACM & Its Dollars - Part 1

What Happened To the Safeguards?

By Alan Taylor

The Association for Computing Machinery, like any other society, has an intricate structure of bylaws, a constitution, and committees. A major purpose of this structure is to ensure the financial stability of the society. The societies find it works, but the ACM, a financial disaster struck the ACM suddenly at the end of 1968. At the ACM Council meeting Dec. 12, no sign of imminent disaster was apparent. The financial reports took up less than five minutes of discussion, then the council adjourned for five months. The very next month, January, 1969, the ACM was unable to pay its bills.

This is exactly the type of situation which the society structure is supposed to avoid. The structure has worked satisfactorily for other societies. Why did it fail for the ACM?

There are four major safeguard levels in ACM: laws restricting the powers of the council, bylaws ensuring independent auditing, a standing committee to check financial affairs, and obligatory publication of budgets and accounts so that the membership can audit them.

The theory is that basic laws may or may not be obeyed—but that if they are, then the committee, or the independent auditors, or the membership itself will realize what is going on, and will announce it to the world. The system is supposed to be self-policing.

There are actually only two basic rules involved. One says that the council shall adopt a budget—and the other that the

\$166,000—to begin with. The total over-spending was only some 55% of the original budget. However, the insurance, legal, and professional budget was over-spent by more than \$25,000—on a budget of \$5000! It went to \$31,288—a 500% over-expenditure.

And yet these over-expenditures were not detected, or, if they were, no action was taken to recover the unauthorized expenditures. The council did not act on the bonding documents. Nor were any measures taken to prevent a recurrence. What happened to the financial safeguards?

Computerworld has tried to find out by looking at all the how the various safeguards worked both before and during fiscal 1967-68.

Treasurer, Finance Committee Silent

First of all, the treasurer apparently did not detect the over-expenditure. At any rate, he made no mention of it in the council meetings when presenting the 1967-68 expenditures.

Equally, the finance committee made no issue of the matter during any of the council meetings.

Budget Not Audited

The independent auditor who examined the ACM's books apparently did not examine the constitution, bylaws, and budget. His report, addressed to the executive committee (instead of the ACM members who were supposed to employ him under the bylaws), makes no mention of any budget item. Nor was the audit handled in the same form as the

guards worked in 1967-68. The over-expenditures were ignored by the treasurer, the financial committee, and the auditor, while being disguised to the membership.

Changes to Financial Safeguards

Since then, however, these financial safeguards have been changed. Not, as one might expect, to strengthen them—but



but instead to demolish or weaken them!

The safeguard that the auditor should be independent of the council was undermined, and weakened, by the membership, removed by the council in December, 1968, meeting. It probably was not very important—because in the past it was observed only as a matter of form. Clearly the intention of the membership was that different auditors be employed each year. However, Jerome Ettinger, CPA, appears to have been chosen consistently for some years. (He also appears to have been underpaid. His fee was only \$823 for handling the 1967-68 turnover of \$1.4 million.)

\$25,000 Limit Being Deleted

The \$25,000 limit on unauthorized expenditures is still nominal in force, although the treasurer's report of February, 1969, happily contemplates one unauthorized item of \$100,000 or more permitted without a budget! This safeguard happens to be in the constitution, so it is difficult to dislodge. But efforts are being made to have it removed.

This move to delete it came Sept. 9, after Computerworld reported the rule was being broken. The examples [CW, Sept. 14, President Bernard C. Galler asked the Constitution and Bylaws Committee to recommend its removal. The committee took no time in agreeing

with him and, Sept. 19, did recommend its removal. The membership, of course, did not know of this action. The committee gave no reason for the recommendation. At the next council meeting, in December, the next step was taken. The recommendation was ordered sent to the membership—a necessary requirement.

Reduced Publication Data

The power of the membership to check on the officials who is being quietly eliminated. The members' ability to check requires that they have access to the budget and the actual expenditures, and that they are able to compare them. The use of a budgeted budget and a list of expenditures which does not refer to the budget amounts makes comparison all but impossible. This is what occurred in 1968-69.

No 1968-69 Budget

But the almost impossible 1968-69 situation has been improved upon. The situation in 1968-69 is such that it is quite impossible for the members to check on the expenditures. They cannot compare the actual expenditures with the approved budget—because *there is no approved budget!*

Neither the old or new ACM councils ever adopted a 1968-69 budget. In a last-minute meeting in May, the old council adopted a \$19-million ceiling on expenditures and authorized the ACM Executive Committee to "fine-tune" the budget. Whatever that means, certainly is not adopting a budget. Nor is the same as publishing a budget. So now the membership no longer is in a position to act as a financial safeguard.

Causes of Financial Crash

The story of the financial safeguards is not a happy one. The ACM financial crisis came after the financial safeguards were dismantled. One can surmise, but not prove, that there was a cause-and-effect connection here, and that if the rules had been obeyed strictly, the ACM would not now be in financial crisis.

Next week, what happened while the ACM was going broke.

DILUTION OF FINANCIAL SAFEGUARDS WHILE ACM LOSES FINANCIAL CONTROL

FINANCIAL SAFEGUARDS	Prior to 1967-68			
	1967-68	1968-69	1969-70	?
25,000 Limitation on Unbudgeted Expenditures	■	■	■	?
Apparently Obeyed	■	■	■	?
Apparatus in Force, But Ignored	■	■	■	?
In Force, But Ignored and In Process of Being Deleted	■	■	■	?
Audit Independent From Council	■	■	■	?
Same Auditor Each Year	■	■	■	?
Auditor Reports to Council	■	■	■	?
Independence Requirement Abolished Dec. 1968	■	■	■	?
Budget Publication	■	■	■	?
Fully Published	■	■	■	?
Summary Published	■	■	■	?
"Calling Published"	■	■	■	?

council has no power to spend more than \$25,000 of unbudgeted money unless it either has membership approval or the expenditure involves a jump of less than \$25,000 over the previous year's cost of a particular item. For example, if \$100,000 were spent last year and no funds were budgeted this year, the council could spend up to \$125,000.

The ACM financial year starts July 1, so the 1968-69 year runs from July 1, 1968, to June 1969. The budget is generally adopted before the start of the year, and the audited accounts are published about eight months afterwards. The most recent year in which the complete cycle can now be seen is fiscal 1967-68. In that year, ACM's financial figures indicated that the \$25,000 rule was broken, and broken more than once. For instance, the budget for professional development was overextended—not by \$25,000, not by \$50,000, not by \$75,000—but by \$94,971! True, the professional development budget was pretty large—

budget, so comparison is difficult. The audit does, however, break up the insurance, legal, and professional item into three items, instead of the single item added to the budget. This device makes it harder to detect the discrepancy between the budget and the accounts, giving a surface appearance of legality.

Members Confused

The membership was not given the information necessary to audit the accounts to check the data. Although the constitution calls for the publication of the budget "without undue delay," the 1967-68 budget was never published. A "summary" of it was published in July, 1968, but this so amalgamated items that the use of this publication as a safeguard was useless. In addition, the audited accounts did not see the 1967-68 financial figures until March, 1969—long after the time was past for any remedial action.

That was how the four financial safe-

guards worked in 1967-68. The over-expenditures were ignored by the treasurer, the financial committee, and the auditor, while being disguised to the membership.

Since then, however, these financial safeguards have been changed. Not, as one might expect, to strengthen them—but



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Setting Up Shop

A Control Data 3800 is unpacked under the watchful eye of Ted Mortcott, president of Interaccess Corp., Palo Alto, Calif. The 3800, together with Varian 620/i and Control Data 1700 satellites, will enable the firm to offer each time-sharing client nearly 100,000 48-bit words of virtual core storage. The service will be offered nationally.

NBS Is Asked to Produce A Reference Disk Pack

MINNEAPOLIS, Minn. — The National Bureau of Standards has been asked to produce a standard reference disk pack to help manufacturers make compatible disk packs. The request came from the USA Standards Institute Task Group, which has been exploring ways of specifying magnetic processes so that a standard for interchangeable, six-disk packs could be implemented.

The USASI group asks that the NBS accept the IBM 1316 Master Reference Standard as an amplitude reference and develop the procedures for producing a reference disk to serve as the official measurement reference.

The group also requested that the NBS include in its reference program measurements and specifications consistent with the IBM 2311 operational and test conditions, and with test heads which are calibrated and loaded in accordance with the IBM

in accordance with the IBM 316 test head requirements. Recently the NBS made available a reference tape for use in the manufacture of computer tapes. The action set a standard without involving the NBS in the acceptance of specific manufacturing standards. The 600-foot, specially recorded tape was made available for use with densities up to and including the 9600-bit/inch current standard.

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